

People's Plan Campaign 2021

Sabki Yojana Sabka Vikas

(2nd Oct 2021– 31st Jan 2022)



Proceedings of the

Regional Workshop on Economic and Social Transformation through Panchayat Development Plans in PESA States

22-23 November 2021

Jaipur, Rajasthan



Ministry of Panchayati Raj (MoPR)

National Institute of Rural Development & Panchayati Raj (NIRD&PR)

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**Proceedings of the Regional Workshop on Economic and Social Transformation
through Panchayat Development Plans in PESA States held on
November 22-23, 2021 at Jaipur, Rajasthan**

1. Background

Panchayats can bring about tremendous transformational changes in rural areas. They have a significant role to play in the effective and efficient implementation of flagship schemes that are aimed at transforming rural India. Under Article 243-G of Constitution of India, Panchayats have been mandated for preparation and implementation of plans for economic development and social justice. With this aim, People's Plan Campaign titled 'Sabki Yojana Sabka Vikas' was carried out across all States/UTs from 2nd October, 2020 to 31st January, 2021 to enable Gram Panchayats (GPs) to prepare evidence based holistic and inclusive Panchayat Development Plans, through participatory process converging schemes of Central Ministries/Line Departments related with 29 subjects listed in the Eleventh Schedule of the Constitution of India.

The People's Plan Campaign (PPC) aimed to help Gram Panchayats (GPs) in preparation of convergent and holistic Gram Panchayat Development Plan (GPDP) through identification of sectoral infrastructural gaps in respective areas. A well-thought GPDP can achieve inclusive and sustainable development in the coming year. The approval of GPDP for the year 2021-22, well in advance, will provide GPs full year for implementation and effective monitoring of works. The States will, thus, be in full readiness for effectively utilizing the resources available with them and other schematic interventions under GPDP during 2021-22. Sabki Yojana Sabka Vikas is an effective strategy for ensuring the preparation of GPDP in a campaign mode by endeavoring to converge all resources available at Panchayat level.

Gram Panchayats, Block Panchayats and District Panchayats have actively participated in the Campaign. Therefore, Government of India is now focusing on the quality of Panchayat Development Plans. To provide sustainability to the Panchayat Development Plan formulation process and transform it into a participative and transparent exercise, the union government has decided to launch the process of preparing DPDP, BPDP and GPDP for the financial year 2022-2023 again from 2nd October, 2021 till 31st January 2022. To realize this, five regional workshops on preparation of GPDP for social transformation and economic development were planned and scheduled in 5 different locations during the year. One such regional workshop was scheduled and conducted during 22-23 November 2021 at the Indira Gandhi Panchayati Raj and Gramin Vikas Sansthan, Jaipur. It was organized for PESA States (Andhra Pradesh, Chhattisgarh, Himachal Pradesh, Gujarat, Jharkhand, Madhya Pradesh, Maharashtra, Odisha, Rajasthan and Telangana). The following were the objectives of the workshop:

1. Discussion on experiences of participating states in PPC, 2020;
2. Discussion on plan for inclusion of Village Poverty Reduction Plans in GPDP;
3. Focus on achieving Sustainable Development Goals (SDGs) in relation to PPC;

4. Suggestions/best practices offered by states to improve the process of campaign and quality of GPDPs; and
5. Problems and difficulties encountered by States in PPC, 2020.

The participants were drawn from faculty, elected representatives, officers from line departments, IT consultants, trainers, resource persons, and government officials from PESA States like Andhra Pradesh, Chhattisgarh, Himachal Pradesh, Gujarat, Jharkhand, Madhya Pradesh, Maharashtra, Odisha, Rajasthan, and Telangana. Besides, senior officers from institutions, line ministries and departments, experts from UN agencies, Senior officers from Ministry of Panchayati Raj, Government of India and National Institute of Rural Development and Panchayati Raj, Hyderabad attended the workshop. A list of participants is attached in the end.

2. The Proceedings

2.1 Inaugural Session

To begin with, Lighting of Lamp before Sarasvati Goddess by all dignitaries. Thereafter, welcome of dignitaries:

1. Director General by Shri Rajendra Singh Kain by Bouquet presentation
 2. Ms. Rekha Yadav by Shri Rajendra Singh Kain by Bouquet presentation
 3. Shri P.C.Kishan by Shri Dinesh Meena by Bouquet presentation
 4. Dr. C. Kathiresan by Shri Surendra Singh Rathore by Bouquet presentation
- Facilitation by Shawl and Memento to



***Shri Ravi Shankar Shrivastav, IAS
Director General, IGPR&GVS***

1. Director General by Shri Rajendra Singh Kain, Additional Director,
 2. Ms. Rekha Yadav by Ms. Pinky Sharma, Assistant Professor and Workshop Coordinator.
- Shri P.C.Kishan by Shri Dinesh Meena, Deputy Director.
 - Dr. C. Kathiresan by Shri S. R. Meena, Joint Secretary to Govt. (Plan) Panchayati Raj Department.
 - Welcome Address delivered by Shri Rajendra Singh Kain.
 - Shri P.C.Kishan, Secretary to Govt. Panchayati Raj addressed the delegates.
 - Ms. Rekha Yadav, Joint Secretary to Government of India addressed and expressed happiness about the workshop.
 - Shri Ravi Shankar Shrivastav, Director General, IGPR&GVS addressed.
 - Vote of Thanks was given by Dr. C. Kathiresan, Workshop Coordinator, NIRD&PR, Hyderabad.

2.2 Technical Session I: People's Plan Campaign for preparation of Panchayat Development Plans



Mrs. Rekha Yadav, JS, MoPR

Presentation on People's Plan Campaign was made by Mrs. Rekha Yadav, Joint Secretary, MoPR, Government of India.

She said recently, Ministry of Panchayati Raj has launched **People's Plan Campaign 2021- Sabki Yojana Sabka Vikas** and **Vibrant Gram Sabha Dashboard** to formulate the **Gram Panchayat Development Plan**.

Every Panchayat of the country should formulate a well-thought-out Gram Panchayat Development Plan so that villages can achieve inclusive and sustainable development in the coming year. Meaningful and Accountable gram sabhas meetings are necessary.

'Sabki Yojana Sabka Vikas' campaign is dedicated for inclusive and holistic preparation of Gram Panchayat

Development Plan (GPDP). Once approved, it will provide Gram Panchayats full year for implementation and effective monitoring of works.

Mrs. Rekha Yadav, Joint Secretary made a detailed presentation on People's Plan Campaign-2021. At the outset, she presented a snap shot of learnings from previous campaigns. Then she analysed participation in PESA and Non-PESA gram sabhas (PPC 2021). Analysis was done in respect of 33418 PESA Gram Sabhas and 8106 Non-PESA Gram Sabhas. She discussed about:

1. Planning and Reporting dashboard
2. Gram manchitra as decision support system
3. Scheduled Tribes Component Monitoring Dashboard
4. Capacity Building and Handholding support
5. Water Conservation Activities
6. Convergence for Water Conservation
7. End to end linkages system with MGNAREGA, Gramin Haat, Agriculture Marketing, National Ayush Mission, SC Tribal Sub-plan

In short, unique elements of People's Plan Campaign, planning process, learnings from previous campaigns, interventions and initiatives of MoPR, available resources, capacity building and handholding support to Panchayats were highlighted during her presentation.

Second presentation of the session was made by Shri Vipra Goyal, Consultant from Ministry of Panchayati Raj, Government of India discussed Modern/Model IEC (Information, Education and Communication) activities for Integrated Panchayat Planning. He highlighted 5 principles of People's Plan Abhiyaan:

1. Impartiality
2. Technical Expertise
3. Awareness
4. Community involvement
5. Vigilance



Shri Vipra Goyal, Consultant, MoPR

He outlined modern IEC Strategy for People's Plan Campaign (RGSA) in a very systematic manner:

1. Disbursal of PPC Modules, Booklets, Guidelines, Roles and Responsibilities and Schemes Convergence Charter
2. GPPFT (Gram Panchayat Planning Facilitation Team) Formation including volunteers
3. Meetings of the newly constituted team
4. Ward-wise **GRAM RATH** rally by the team
5. Organizing **Environment Creation** Ward-Sabha (Choupal Baithaks/Meetings)
6. Activity Press Notes to District Print & Electronic Media
7. Door-to-door survey-cum-file-work with secondary data collection
8. Situation Analysis using PRA talks and data
9. Organizing a special Gram Sabha (Resource Activity Identification and Visioning Exercise)
10. Activity Press Notes to District Print & Electronic Media
11. Plan preparation and projectization
12. Creation of Activities in e-GramSwaraj Application
13. Plan Approval in e-GramSwaraj
14. Plan implementation and monitoring

In the end he proposed Integrated Gram Panchayat Development Plan. The presentation was followed by questions by participants.

2.3 Technical Session II: GPDP for PESA States

Dr. Anita, representative of UNFPA chaired this session. There were three presenters in this session.



Ms. Vandana, FES

Ms. Vandana from Foundation for Ecological Security (FES), Rajasthan made first presentation on Strengthening Local Democracy- . Gram Panchayat Development Plan. She told that her organisation is actively working on Jal Jangal and Jameen. FES works towards ecological restoration and conservation of land and water resources and establish processes of coordinated human effort and governance to achieve this goal. She defined GPDP as dreaming collectively, good governance, all about convergence, and finally a process of involvement. After sharing her experiences, she recommended:

- Proper Monitoring mechanism for formulation of GPDP should be evolved.
- There should be a Dashboard for GPDP.
- There should be enabling orders for ward sabhas.
- Role of Ward Panch should be clarified.
- Use of tools and technology– informatics data in GPDP
- There must be a convergence of panchayati raj with other departments.

She shared process part of GPDP adopted by the FEES.

Ms. Ritu Raj Rathore, Manager, Gramin Vikas Trust (GVT) made the second presentation of the session. She informed that her GVT is working in the field of rural development since 1992. It was set up by KRIBHCO and DfID, U.K.Ms. Rathore shared experiences in activities undertaken by GVT covering 7 thematic areas:

1. Natural Resources Management
2. Skills Development
3. Institutional Development
4. Development Studies
5. Education
6. Heath and Sanitation
7. Social Entrepreneurship and market Access



***Ms. Ritu Raj Rathore,
Manager, Gramin Vikas Trust***

She explained how her organization helped in preparing GPDP in PESA area. She applied PRA technique in preparation of VAP.



Shri Kamesh Kumar Jangid
RAES

Shri Kamesh Kumar Jangid, Rashtravikas Agro Education Sanstha (RAES) presented the third presentation of the session.

He shared his experiences in implementing 5 projects for the development of tribals in Maharashtra. These were:

1. Indo German Watershed Development Program (2006-2013) in Nanarkhi, Kadupada and Hanumantnagar Clusters
2. Implementation of Sustainable Development Plan (SDP) (2017-2019)
3. Swarna Jayanti Gram Swarajgar Yojana (SGSY), Nandurbar (2003-2012)
4. LRA for Livelihood and non-livelihood Development and preparation of Micro Livelihood Plans for SHG women in Maharashtra under Tejaswini Programme
5. Promotion of 03 FPOs in Dhule district under PODF-ID fund of NABARD

2.4 Technical Session III: Role of Institutions in Panchayat Planning for Himalayan States

This session was chaired by Shri Rajendra Singh Kain, Additional Director, IGPR&GVS, Rajasthan. There were 4 presenters.



Ms. Priyanka Gupta
Deputy General Manager, PFRDA

Ms. Priyanka Gupta, Deputy General Manager, Pension Fund Regulatory and Development Authority (PFRDA), New Delhi presented the first presentation of the session. She made a PowerPoint presentation on Atal Pension Yojana. APY, formerly known as Swavalamban Yojana is a government-baked pension scheme in India, primarily targeted at the unorganized sector. The scheme was introduced on 1 June 2015 to create a universal social security system for all Indians, especially the poor, the under-privileged and the workers in the unorganized sector. APY is administered by the Pension Fund Regulatory and Development Authority (PFRDA) under the overall administrative and institutional architecture of the National Pension System (NPS).

Ms. Gupta said APY is a massive pension program of the country to benefit 88 % of Unorganized Sector workforce to lead dignified life after 60 years. As the population structure of India changes, the proportion of the elderly is also going to change. By the Year 2050, the proportion of the elderly (age 60+) is likely to increase almost three times since its level at the turn of the century. As on year 2020, we have 10%

population above 60 years while in the year 2050, we would be having around 19% population above 60 years. It indicates that old to young ratio would be doubled in next 30 years, indicating older population dependent on younger ones. Ms. Gupta covered age limit, eligibility and benefits of the scheme in her presentation.

Ms. Gupta pointed out that the Govt. has envisioned for saturation of three PM's Jan Suraksha Schemes (PMJSS) viz. Pradhan Mantri Jeevan Jyoti Bima Yojana, Pradhan Mantri Suraksha Bima Yojana and Atal Pension Yojana. PFRDA is planning to cover nearly 7 crore new enrolments under APY, in the next 3 to 5 years.

Efforts being made include:

- Periodic review, capacity building program, webinars, awareness program
- 40 locations have been identified for conducting outreach programmes, before March 2022.
- Conducted meetings with both ministries of Rural Development and Panchayati Raj for enrolling target population with them, under APY
- Mass media campaigns in regional languages are being planned

Next presentation was made by Dr. Soumen Bagchi, Social Policy Specialist, Local Governance and Public Finance, Unicef.

Shri Bagchi made a PowerPoint presentation in which he indicated that UNICEF is a United Nations agency responsible for providing humanitarian and developmental aid to children worldwide. The UNICEF is among the most widespread and recognizable social welfare organization in the world. He discussed the areas in which UNICEF may support in activities in respect of children in GPDP. Panchayati Raj Institutions (PRIs) are the key unit of decentralized local governance. PRIs have a central role to play in identifying local issues, planning and implementing



Dr Soumen Bagchi, UNICEF

interventions to achieve developmental outcomes. The Ministry of Panchayati Raj has played a substantial role in equipping all the PRIs, to become effective vehicles of social change and rural economic development. The objective is to support efficient delivery of public services to the population, particularly as the country grapples with the public-health and socio-economic crisis because of COVID-19 pandemic. Shri Bagchi opined that empowerment of local government has become fundamental for-

- Achieving SDGs as a bottom up planning, implementation and monitoring is need of the hour.
- Enhanced resource availability due to the recommendation of the 15th Finance Commission.
- Integrating the needs and priorities of the most vulnerable and marginalized into the GPDPs.
- Sustainable access to economic activities and livelihood opportunities to respond to shocks like COVID 19- climate resilient infrastructure within the MGNREGA.

GPDPs- are fulcrum of Inclusive Social and Economic Development. The People's Plan Campaign is an effective strategy for ensuring the preparation of GPDP in a campaign mode with participation from all the sections of the society. This would include the backward classes, economically weaker section, women, children and the most vulnerable and marginalized. Like the previous year, the PPC 2022 is being rolled out from October 2021 to January 2022. There is a need for convening Mahila Sabhas or female assemblies to ensure enhanced GPs' focus in the welfare of individual families especially those with children aged 0-6 years. For making children's voice to be heard in the Gram Panchayat decision making, Ministry of Panchayati Raj has advised the state Governments on organizing Bal Sabhas in Gram Panchayat to raise children's issues and concerns.

- In the end, he suggested that Unicef engagements for PRIs are:
- Training Need Assessment of PRIs for 3 levels of PRIs
- Support to the Vibrant Gram sabhas Campaign
- Developing Evaluation Framework for Child Friendly Gram Panchayats
- Water and Sanitation Service Level Benchmarks for Gram Panchayats
- Model Contracts for use by GPs for Water, sanitation services
- Discussions ongoing on bottom up approach towards planning, implementation & monitoring- Localization of SDGs
- Discussion ongoing on "Institutionalization of Mahila Sabhas & Bal Sabhas for identifying and integrating the women and children priorities into GPDPs".

Shri Bagchi realized that despite several positive steps taken by the government, Panchayati Raj Institutions face challenges in efficiently discharging their roles and responsibilities. To ensure "leaving no one behind" it is important to innovate and re-strategize capacity building and monitoring approaches for PRIs as well as think through a more comprehensive implementation framework for sustainable development of gram Panchayats. Therefore, Shri Bagchi suggested that Sustainable Development Goals with a strong focus on local actions and monitorable targets provide the most suitable framework for adopting a holistic and sustainable development approach for re-energizing the Panchayati Raj Institutions and integrating the Women and Children Assemblies for planning, implementation and monitoring.

He concluded that Unicef is engaged in:

- Training Need Assessment of PRIs for 3 levels of PRIs
- Support to the Vibrant *Gram sabhas* Campaign
- Developing Evaluation Framework for Child Friendly Gram Panchayats
- Water and Sanitation Service Level Benchmarks for Gram Panchayats
- Model Contracts for use by GPs for Water, sanitation services
- Discussions ongoing on bottom up approach towards planning, implementation & monitoring- *Localization of SDGs*

Next presentation of the session was made by Dr. Anita, Consultant (PRI) from UNPA.



Dr Anita Brandon, UNPA

Dr. Anita made a PowerPoint presentation on Role of Panchayats in enhancing the value of women and girls by localizing SDG 5 and integrating it as part of GPDP.

At the outset, she said the United Nations Population Fund (UNFPA) is a United Nations agency at improving reproductive and maternal health worldwide. It is an international development agency that promotes the right of every woman, man and child to enjoy a life of health and equal opportunity. The focus of the UNFPA is on

- Spread awareness among the Panchayats for identifying and addressing different forms of discrimination against women and girls.
- Invoke Panchayats to commit to end all types of gender-based violence faced by women and girls in public and private spaces
- Motivate Panchayats to address harmful practices like gender-biased sex- selection, child, early and forced marriages, witch-hunting, etc.
- Ensure that Panchayats resolve to promote full and effective participation and equal opportunities for leadership by women and girls in political, economic and social life.
- Enhance capacities of Panchayats to effectively enforce all laws, policies and programmes for the empowerment of women and girls.

Dr. Anita emphasized to do gender responsive development planning. She feels that making gender inclusive Gram Panchayat Development Plans, ensuring gender justice and promoting gender equality would help address discriminatory social norms and practices at the family and community level thereby enhancing the value of women and girls. Thereby help realize the Vision of the Sustainable Development Goals. Promote action for tackling discriminatory norms and structures. Gender responsive development planning is important because it would

- Enable the organization of Mahila Sabhas in order to promote women's participation and understand their needs and concerns.
- ensure the preparation of Gram Panchayat Development Plans with the involvement of women and girls
- Initiate community level actions to ensure improved value of women and girls.
- Integrate gender in the constitution and functioning of Gram Panchayat level Standing Committees.
- Facilitate convergence with existing structures at the village level such as Self-Help Groups and National Rural Livelihoods Mission (NRLM) to empower women and increase their autonomy.

Then she discussed SDG Goal 5.1- Ending all forms of discrimination against women and girls, SDG Goal 5.2- Eliminate all forms of violence against women and girls, SDG Goal 5.3- Eliminate all harmful practices against women and girls, SDG Goal 5.4- Recognize and value unpaid care and domestic work through provision of public services, Sub Goal 5.5 Women's full and effective participation in political, economic and public life, and SDG Goal 5.6- Ensure universal access to sexual and reproductive health and rights with leading examples.

Shri informed that UNFPA is operating in Rajasthan- Sawai Madhopur, Madhya Pradesh- Chhatarpur, Odisha- Dhenkanal, and Bihar- Sheikhpura districts. Shri presented 3A's (Autonomy, Assets and Ageing) model for Panchayats to promote gender equality.

She requested to send UNFPA good practices from participating States Challenging discriminatory norms and practices, addressing un-wantedness of girls and Gender Biased Sex Selection, addressing Child Marriage, addressing harmful practices like witch hunting and improving women's access to livelihoods.

In the end, she suggested to organise a National Workshop for State Institutes of Rural Development to discuss how gender can be integrated as part of ongoing programs. She was of this view for compilation of a good practice document capturing efforts of PRIs on empowering women and girls and addressing discriminatory social norms and practices. Finally, she concluded with capacity building of PRIs in the focus States and Districts where UNFPA has been working.

Shri also advocated for gender and child budgeting, social audit, celebration of girl child in Panchayats, plantation in preparing GPDP.

Next presenter of the session were Ms. Kajal Tiwari and Mr. Raj Singh, Field Coordinators, Kudumbashree-NRO



Ms. Kajal Tiwari & Mr. Raj Singh
Field Coordinators, Kudumbashree-NRO

While making presentation, Mr. Raj said that Village Poverty Reduction Plan is one of the tools of participatory planning which has been developed by Kudumbashree NRO under the PRI-CBO Convergence Project. VPRP is a demand plan prepared by the SHG community network which can be further integrated into Gram Panchayat Development Plan (GPDP). The VPRP process provides the SHG network an opportunity to raise their demands in a systematic manner. He discussed entitlement plan at the SHG level, livelihood plan at

VO level, public goods services and resource development plan and social development plan at the gram Panchayat levels. He explained schemes and departments under each plan. He outlined process of VPDP in the following manner: Identification of 2 Facilitators per VO, Training for 2 facilitators per VO, Concept seeding at CLF and VO level Plan, Preparation at SHG level, Preparation and Consolidation of

plans at VO level, Prioritization and Consolidation of Plans at GP level, Submission of VPRP in Gram Sabha, Integration into GPDP and Follow up towards achievement of demands.

Thereafter Shri Raj shared VPRP training conducted by his organisation in 2020-21. He rolled out his plan in three phases during 2021-22.

The presentation was supplemented by Ms. Kajal Tiwari in the end. She discussed process and phases of VPRP. She pointed out several challenges in VPRP:

- Lack of awareness of PRI representatives across states on VPRP
- Difficulty in Organising special Gram Sabha for VPRP
- Very Less participation and involvement of line departments
- Lack of appropriate mechanism for monitoring & tracking integration the VPRP plans into GPDP
- Technical issues in uploading VPRP into www.gpdp.nic.in
- Lack of clarity on status of sanction/ implementation of GPDP 2020-21

After the end of all 4 presentations, Session Chairman concluded with closing remarks and presented mementos to presenters. The day-1 concluded with fruitful discussions and experience sharing. In the end, each state was requested to make a brief presentation based on today's input on tomorrow morning.

ग्राम पंचायत विकास योजनाओं में लोगों की भूमिका बढ़ाने के लिए विशेष अभियान शुरू

ग्राम सभाओं के सुदृढीकरण पर 10 राज्यों के प्रतिनिधियों का मंथन

जयपुर, (कांस)। 'सबकी योजना सबका विकास' मंत्र के साथ ग्राम विकास योजनाओं में लोगों की भूमिका बढ़ाने के लिए विशेष अभियान शुरू किया गया, जिसके बेहतर परिणाम सामने आ सकेंगे। इस विषय में केंद्र सरकार के पंचायती राज मंत्रालय तथा राजस्थान सरकार के ग्रामीण विकास एवं पंचायती राज विभाग के सौजन्य से सोमवार को इंदिरा गांधी पंचायती राज संस्थान (आईजीपीआरएस) में दो दिवसीय कार्यशाला शुरू हुई।

कार्यशाला में देश के 50 प्रतिशत जनजातीय आबादी वाले पंचायती राज प्रतिनिधि और ग्रामीण विकास विशेषज्ञ अपने-अपने क्षेत्रों में राज्यों के जीपीडीपी से संबंधित नवाचार के आदान-प्रदान और इनसे जुड़े मुद्दों



संयुक्त सचिव रेखा यादव

पर विचार विमर्श कर रहे हैं।

पंचायती राज मंत्रालय की संयुक्त सचिव रेखा यादव ने प्रतिभागियों को संबोधित करते हुए बताया कि ग्राम पंचायत विकास योजनाएं बनाने के लिए

गांवों में ग्राम सभाओं का आयोजन बढ़ी संख्या में होने लगा है, लेकिन इनमें आमजन की भागीदारी बहुत कम है। उन्होंने बताया कि एक ही ग्राम सभा में संबंधित गांव की जरूरतों पर विमर्श और विकास योजना को पारित करने की प्रक्रिया पूरी कर ली जाती है, जबकि नियमानुसार इसके लिए दो बार ग्राम सभाओं का आयोजन होना चाहिए। इसी प्रकार ग्रामीण विकास से जुड़े केंद्र तथा राज्य सरकारों के विभिन्न विभागों के अधिकारी भी इन ग्राम सभाओं में हिस्सा नहीं लेते हैं, जिससे 'सबकी योजना सबका विकास' की अवधारणा को सही रूप में क्रियान्वित नहीं किया जा रहा है। उन्होंने उपस्थित पंचायती राज प्रतिनिधियों और विशेषज्ञों से इस स्थिति से निपटने के लिए सुझाव देने का आग्रह किया। पंचायती राज मंत्रालय में

कन्सल्टेंट बिप्र गोयल ने 'सबकी योजना सबका विकास' योजना के लिए प्रचार-प्रसार गतिविधियों पर प्रस्तुतीकरण दिया। इससे पूर्व इंदिरा गांधी पंचायती राज संस्थान के महानिदेशक रवि शंकर श्रीवास्तव, शासन सचिव पंचायती राज पीसी किशन ने कार्यशाला का उद्घाटन किया। इस आयोजन में आंध्र प्रदेश, छत्तीसगढ़, हिमाचल प्रदेश, गुजरात, झारखंड, मध्य प्रदेश, महाराष्ट्र, उड़ीसा, राजस्थान और तेलंगाना राज्यों के अधिकारी और जनप्रतिनिधियों ने ग्राम पंचायतों के विकास पर अपने सुझाव प्रकट किये। पहले दिन ग्राम पंचायतों के आर्थिक विकास और सरकारी योजनाओं को सुव्यवस्थित तरीके से लागू करने जैसे विषयों पर महत्वपूर्ण चर्चा हुई।

Coverage of the Workshop in local news paper

2.5 Technical Session IV: Experience sharing by Elected Representatives

Sarpanches from each participating States were invited on dais. Accordingly, Andhra Pradesh, Himachal Pradesh, Gujarat, Madhya Pradesh and Maharashtra States made oral presentation followed by PowerPoint presentation, images and videos by tea time.



Experience sharing by Elected Representatives

Elected Representatives Shri Padi Ramesh, Sarpanch, Bask, GP, Arakuvalley Mandal, Vizag district, Smt. D. Kalyanai, Sarpanch, Batuva Gram Panchayat, Srikakulam district from Andhra Pradesh, Shri Shanta Kumar, Member, Zila Parishad, Kinnaur from Himachal Pradesh, Shri Parbat Singh Barad, Sarpanch and Shri Varsanbhai Rathava, Sarpanch from Gujarat, Shri Lal Singh Dubliya Gamad, Sarpanch, KalideciGP, Jhabua District, from Madhya Pradesh and Shri Vishal Tambe, Chairman, PS, Juneer, Pune, Shri Jayesh Patil, Deputy Sarpanch, Mande GP, Palhgar, Shri Chandrakant Patil, Sarpanch, Aasane GP, Nandurbar and Shi Nilkanth Gajanan Nikhade, Sarpanch, Somanpalli GP Gadichiroli from Maharashtra, Shri Esam Rammurthy, Sarpanch, Eturnagaram GP, Mulugu and Shri Jhadav Lakhan, Sarpanch, Yemulkunta GP, Adilabad from Telangana were invited on dais and they made oral presentations about their experiences and best work done by them.

Elected Sarpanches and Progressive Farmers were invited on dais from Rajasthan. To begin with, Ms. Pooja Meena, Sarpanch, Village Chareda, District Dausa expressed her efforts to declare her Gram Panchayat as the first model Panchayat in the country. Shri Piyush Samaria, District Collector appeared before media and appreciated the efforts made by the Panchayat, Chareda. Her office of Gram Panchayat is functioning with all amenities just like a government office. She shared a video during her presentation.

Shri Rajendra Prasad Meena and Asha Meena discussed their efforts to make their gram panchayat- Maheshwara Khurd, District Dausa Corona free. They launched Corona Kawach Sathi Abhiyan using IEC means-door to door distribution of pamphlets, exhibition of posters, and distribution of T-Shirt bearing Corono Kawacha Sathi. It was a wonderful team work.

Shri Ramjilal Sharma, farmer, Mitarwadi village in sub-division Bandikui of Dausa district shared his experience in developing a model farm. He left his business in 2001 and started warmi compost plant in his own 9 bigha land. He went for organic agriculture and installed dairy plant. He has beautiful garden in 4 bigha area. He has been awarded cash prize by Agriculture Department, Rajasthan and appreciation

by sub-divisional administration. He is earning an income of more than Rs 15 lakhs per annum. It was a wonderful success story narrated by Shri Ramjilal Sharma.

Shri Shiv Charan Sekda, Farmer, Geejgarh Panchayat Samiti, Sikaray district Dausa shared his innovations in agriculture. He received certificate of recognition as Krishi Samman for his unique contribution in the field of agriculture. He attended in a workshop on Micro Irrigation Technologies with special reference to Drip Irrigation organized by Ministry of Agriculture, Government of India. He has also been awarded on Kisan Day by Directorate of Extension, Shri Karna Narendra Agriculture University, Jobner (Rajasthan) for adopting new techniques in the field of agriculture. His performance has also seen by Chief Minister himself in his village.



Shri Surendra Awana, a progressive farmer, Village-Bairana, Panchayat Samiti, Bichun, district Jaipur was invited to share his experience. He said he is engaged in agriculture for last 35 years. He is working for fisheries, dairy, Duck, Camel, Horse, Goat, Sheep, Poultry, Bee, medicinal plants and organic farming in his 10 hectare sandy, uneven and poorly fertile, mixed with gravels and pebbles land. He is growing non-conventional fodder crops like fodder beat (0.5 acre), fodder sugarcane (0.5 acre), and azolla (90 m2). He is self-reliant in green fodder availability for their livestock and heartily acknowledges India Grassland and Fodder Research Institute (IGFRI) technologies, which changed his dairy business completely and made it profitable venture. He was awarded Haldhar Organic Award in 2019 and Navonmeshi Krashak Puraskar, 2021 by National Council of Agriculture Research, New Delhi. He is recipient of Award from Governor, Rajasthan in 2019 and Agriculture Department, Rajasthan. His outstanding performance has been reported in Annual Report, 2020 of ICAR-India Grassland and Fodder Research Institute, Jhansi (Madhya Pradesh)

Dr. C. Kathiresan, NIRDPR was the anchor person of this session. Ms. Rekha Yadav, Joint Secretary, MoPR chaired the session.

2.6 Technical Session V: Localising SDGs in PRIs

After the end of experience sharing session by elected representatives, Shri Rajendra Singh Kain, Additional Director was invited to chair the session. There were 5 presenters who were invited from Ministries and Institutes.



Shri Mohit Rao, Consultant, MoPR

Shri Mohit Rao, Consultant from Ministry of Panchayati Raj, Government of India was invited to make presentation on Making Gram Sabhas Vibrant. He made a PowerPoint presentation. He said Gram Sabha is an agent of change. Gram Sabha is empowered to exercise control over of institutions and functionaries in all social sectors. Gram Sabhas are primarily empowered to:

- Safeguard and preserve the traditions and customs of tribal communities
- Customary mode of dispute resolution
- Identification of beneficiaries for different schemes
- Approve plans & projects for social and economic development
- Issue utilisation certificates
- Regulate intoxicants, ownership of minor forest produce, minor water bodies, money lending

Shri Rao made State-wise analysis of sample data of PES areas by showing attendance in Gram Sabhas and Women participation in Gram Sabha Meetings. He emphasized that Gram Sabha can be made vibrant by greater functional autonomy, utilising XV FC untied grants for local felt needs, effective IEC/mobilisation activities and presence of well- trained functionaries, empowerment of Sub Committees to monitor key subjects and presence of Grade A and Grade B level officers in Gram Sabhas. Shri Rao discussed advisory issued by Ministry of Panchayati Raj dated 6 August 2021. He presented Calendar indicating month-wise topics of schemes/programmes with thematic areas. He concluded initiatives under RGSA for strengthening of Gram Sabhas. He suggested that following action may be taken by States/ UTs:

- Amendment in the relevant State provisions of PR Acts/Rules
- Preparation of annual Calendar (template) for the entire state
- Preparation of detailed District & Block wise schedule of meetings for FY 2021-22
- Instructions to PRIs for adoption of Calendar and schedule.
- Template for Gram Sabhas Agenda
- Training plan of Group A/Group B officers enabling them to be effective communicators
- Training of Panchayats officials on IT based expertise for data entry and
- Standard presentations / videos on schemes/ campaigns for Gram Sabha.

Shri Akash Deep Arora, Deputy Director, IGPR&GVS was invited to make a presentation on Modern Concept of Disability and inclusion of Persons with Disability in Society.

He said, disability is defined as long term physical, mental, intellectual or sensory impairments which in interaction with various barriers may hinder their full and effective participation in society on an equal basis with others. Dr. Arora said disability is part of the human condition. Everyone is likely to experience

it, either permanently or temporarily, at some point in their life. He mentioned a few provisions of Rights of Persons with Disabilities Act, 2016.

He discussed social model of disability. It is a way of viewing the world, developed by disabled people. He said people are disabled by barriers in society, not by their impairment or difference. The model helps us recognize barriers that make life harder for disabled people. Removing these barriers creates equality and offers disabled people more independence, choice and control.

Shri Arora is the best example who is complete blind and he is a civil servant belonging to Rajasthan Civil Service working as Deputy Director in SIRD Rajasthan. He never feels himself as a disabled person.



Dr. Narayan Sahoo
Associate Professor, NERC, NIRDPR

Dr. Narayan Sahoo, Associate Professor, NERC, NIRDPR, Guwahati made PowerPoint presentation on Evidence-based Panchayat Planning. He discussed about Data which are characteristics or information, usually numerical, that are collected through observation. In a more technical sense, data are a set of values of qualitative or quantitative variables about one or more persons or objects. He proposed to develop a real time, flexible and futuristic data base management system for local bodies in general & PESA areas in particular. The data base management cell would be termed as FDAC. The strategy would involve establishment of a dedicated Data Analysis cell in

NIRDPR/SIRDPR (creation of state based FDAC cell at each of the states and districts involving line departmental officials, Integrated Tribal Development Agency(ITDA) officials, CSC In-Charge, ERs, SHGs/Federation, agriculture association, youth association, Village committees. Village Heads/ GaonBurah and District autonomous councils etc. Shri Sahoo pointed out that there is a need to develop and Village Development Index (VDI) which would require disaggregated data on village development indicators *i.e.* Health, hygiene, sanitation, poverty reduction, social inclusion, women and child development, aged and disabled, education, skill & vocational training, employment and skill development, common property(land bank), infrastructure, natural resources, agriculture and allied activities, production and village level fiscal data including Own Source Revenue (OSR) and other revenues and contributions. He pointed out various sources of secondary data available for Decentralised Planning. To him, secondary data are quite essential in making situational analysis along with gap analysis while making decentralised plans. He concluded his discussion by suggesting a strategy and road map with expected outcomes.

Two presenters from Pratham Education Foundation made a PowerPoint presentation on community level activities in school education. While working with children in schools, Pratham has developed strong social structures (neighborhoods children's groups and mothers' groups) in the intervention areas. Engagement and learning activities are conducted in homes, neighborhoods/hamlets (mohallas) as well as at the community level. Pratham has been reaching out to the communities remotely through SMS and WhatsApp. messages. Through these messages, fun and learning activities, are sent to children so that

they can do these activities at home with support from their family members. Parents and volunteers serve as key anchors to help understand the situation on the ground, disseminate digital content among children, and provide feedback on activities through follow-up phone calls with Pratham staff as well as by sharing pictures and videos of children doing the activities.

In addition to reaching children within their homes through SMS and WhatsApp messages, Pratham has also leveraged its community networks. Pratham believes that it takes a village to raise a child; therefore, Pratham established links with community through the following hamlet based activities:

- **Volunteer-led classes:** Hamlet-wise volunteer-led classes on language and math with children in Grades 1 and 2, 3-5 and 6-8.
- **Mothers Meetings:** Discussions held weekly with groups of 4-5 mothers or workers at government-run rural childcare centres, etc. on the activities sent via SMS and WhatsApp messages.
- **Children's Groups:** Organize Hamlet-wise children's groups for children in grades 3-8 and share weekly learning material on Math and Language disseminated to volunteers who then conduct such activities within these groups.
- **School Readiness:** Engage community members at large to enhance school readiness among children in early years and build back foundational skills of children in elementary grades.
- **Digital Device Libraries:** Aid the learning environment of children with tablets, pre-loaded with digital content distributed among a group of children or mothers.

Parents and other community actors are key decision makers in the lives of children; hence it is important to engage the community-at-large in the process of children's learning to build an environment conducive to their learning in the community.

Community Stakeholder Engagement

- Frequent communication with teachers and other community stakeholders established to ensure a community support to children's education
- Dialogue on enrolment, transition and re-opening of schools and Anganwadis also initiated.
- **Periodic Events**
- Community Events are conducted to engage stakeholders in the community at large through periodic events aimed at increasing awareness of children's learning needs and associated activities, and generate curiosity among the children as well as teachers, parents and guardians, and community stakeholders.

The presenters concluded that Pratham can help in creating capacity building and Training, providing learning material and set up community structures. They recommended that gram Panchayat should engage community in children's learning.

2.7 Technical Session VI: Localizing SDGs in Panchayati Raj Institutions

Shri Saroj Kumar Dash, Joint Director, SIRD, Odisha and Member, Expert Group made PowerPoint presentation on Localising SDGs and its relevance in Panchayat Planning.

Shri Dash said that Sustainable Development Goals (SDGs) are important to Fifth Schedule to the Constitution of India is due to following reasons:

- Illiteracy
- Poverty and Exploitation
- Poor Health and Nutrition
- Lack of control / ownership over Natural Resources
- Lack of Development friendly Infrastructure
- Gender Issues



Shri Saroj Kumar Dash
Joint Director, SIRD, Odisha

Then, he discussed strategy for localization of SDGs covering vibrancy and constancy, mission mode approach, whole of government approach and Local Indicator Framework-LIF(Theme, Target, Time-line and Indicators). He compared provisions of PESA Act, 1996 with linkages of thematic SDGs. He also underlined Role of PESA Mobilizers and coordinators in integrating SDGs into GPDP. This role could be:

- Mobilising ST, SC, PVTG, Women etc. for increasing their attendance and effective participation in the Gram Sabha
- Facilitate preparation of GPDP and provide assistance to the GP Functionaries on all aspects of planning process.
- Provide support in preparation of GPDP through Participatory Planning Process coordinating with Sectoral departments for a comprehensive plan.
- Facilitating and capturing the development needs of tribal people through convergence of different flagship programmes
- Coordinating with SHGs for preparation of VPRP and Demand Plan through SHG-PRI interface and ensure that Fitting of available resources are met to people's need.
- Facilitating awareness building on entitlement, Livelihoods, Public goods & services and Social Development in coordination with SHGs for effective preparation of VPRP.
- Facilitating that all people in particular poor and vulnerable have access to basic services, natural resources, economic and financial services.

- Assist and facilitate other works that may be in the interest of village community which may promote safety, security & welfare of tribal population in the spirit of provisions under PESA

He suggested that SDGs could be integrated into Gram Panchayat Development Plan (GPDP) in the following way:

- The preparation of GPDP based on the thematic framework with focus on SDGs in a saturated approach.
- Working out Goals / Targets and Indicators for the theme (Sankalp) of GPDP.
- Mapping of resources from Programme / Schemes along with GP level officials responsible for comprehensive and holistic GPDP.
- The activities under GPDP chosen to be worked on, down to specific detail, with budgetary allocations for them, and what is left out is to be shown in AAP.
- Convergent action to ensure the various localized inputs from the flagship schemes of different Departments along with provisioning of real time, Resource Envelope.
- Child budget, gender budget to be shown based on the choices being made by the Panchayat in GPDP.

He concluded that GPDP is not all about Planning or Development rather it is about Good Governance and Participatory Governance. He showed three video clips during his presentation:

- (1) Leave no one behind (Duration: 3.36 Minutes)
- (2) Leaving no village behind (Duration: 1.55 Minutes)
- (3) Decade of Action (Duration: 1.55 Minutes)

In the end, a De-briefing session was conducted. Shri Ravi Shankar Shrivastav, Director General, IGPR&GVS and Ms. Rekha Yadav, Joint Secretary, MoPR were in chair. One person from each participating state was invited to share takeaways from this workshop. Most of the state representatives expressed their learning and reported that the deliberation of the workshop have greatly benefitted them.



*De-briefing session chaired by
Shri Ravi Shankar Shrivastav, Director General, IGPR&GVS and
Ms. Rekha Yadav, Joint Secretary, MoPR*

The Director General, IGPR&GVS concluded the following were the priority areas in GPDP:

- Water , Health , Education , WCD , Disables
- Power: renewable energy
- Waste management : environment
- Plan execution by convergence of line and staff- 12% Departments are participating in GS
- Completion of works and activities identified- only 1% completed
- Social audit, poverty, participation, sankalp.

The purpose of the GPDP include resource assessment and development mobilization, participation, learning from lines department, IEC, gap identification, training, exodus and migration containment, job crisis resolution, poverty reduction-VPRP, economic up-liftment, social audit, sankalp, prioritization SDG, Convergence, DIS, asset mapping, technology, costing and capacity building.

He summarized following take away which emerged from the deliberation of the workshop:

- Evidence based planning and experience sharing
- SHG Mobilization and SDGs
- Holistic planning and convergence
- DIS and Planning Dashboard
- Village Mapping - GIS , ASSETS
- Gap identification–VPRP
- Resource mapping and planning, Training, data quality, IEC, costing, low cost and Technology.

Concluding Remarks and Way Forward

Concluding remarks were given by both the chairpersons of the session. In the end, Dr. R.K. Choubisa from the host SIRD proposed a vote to thanks to all those with whose active participant and cooperation the event became successful. On behalf of the Institute, he expressed good wishes and happy journey to all and invited all over a cup of tea/coffee.

Appendix-I

Programme Schedule Day 1 (Monday, 22nd November 2021)

09.00 - 10.00 AM	Registration	
Inaugural Session		
10.00 - 10.05 AM	Welcoming the guests to the stage	
10.05 - 10.10 AM	Lighting of Lamp	
10.10 - 10.15 AM	Welcome Address & About the workshop	Sh. Rajendra Singh Kain, Additional Director, IGPRGVS
10.15 - 10.20 AM	Address by	Sh P.C. Kishan, Secretary (PR), Rajasthan
10.20 - 10.25 AM	Address by	Smt Rekha Yadav, Joint Secretary, MoPR
10.25 - 10.35 AM	Address by	Smt Aparna Arora, Principal Secretary (RD&PR), Rajasthan
10.35 - 10.45 AM	Address by	Sh Ravi Shankar Srivastava, Director General, IGPRGVS
10.45 – 10.55 AM	Felicitation of guests	
10.55 - 11.00 AM	Vote of thanks	Dr C. Kathiresan, Associate Professor, NIRDPR
11.00 - 11.45 AM	Hi-Tea & Group Photo	
Technical Session I : People’s Plan Campaign for Preparation of Panchayat Development Plans		
11.45 - 12.30 PM	People’s Plan Campaign (<i>Sabki Yojana Sabka Vikas</i>) – An Overview - Smt Rekha Yadav, Joint Secretary, MoPR	
12.30 – 1.00 PM	Presentation on Modern IEC Activities - Sh. Vipra Goyal, Consultant, MoPR	
1.00 – 2.00 PM	Lunch	
Technical Session II: GPDP for PESA States		
02.00 - 3.00 PM	Presentation by institutions associated with PRIs in PESA areas - Ms Bandana Sambyal, Sr Program Manager (GPDP), Foundation for Ecological Security (FES), Rajasthan - Ms. Ritu Raj Rathore, Manager, Gramin Vikas Trust (GVT) - Mr. Kamlesh Kumar Jangid, Rashtravikas Agro Education Sanstha.	
03.00 - 3.15 PM	Tea-break	
Technical Session III: Convergence of Schemes & Programs with GPDP		
03.15 - 6.00 PM	Presentation by invited line Ministries & Institutions - Ms. Priyanka Gupta, Deputy General Manager, Pension Fund Regulatory and Development Authority (PFRDA), New Delhi - Dr. Soumen Bagchi, Social Policy Specialist- Local Governance & Public Finance, United Nations Children’s Fund (Unicef)	
Contd....		

	<ul style="list-style-type: none"> - Dr. Anitha Brandon, Consultant (PRI) & Ms. Anuja Gulati, State Program Coordinator, United Nations Population Fund (UNFPA) - Ms. Kajal Tiwari & Shri Raj Singh, Field Coordinators, Kudumbashree-NRO
07.00 PM	Cultural Evening & Dinner

Day 2 (Tuesday, 23rd November 2021)

Technical Session IV: Experience sharing by Elected Representatives	
9:50 – 10:50 AM	<p>Andhra Pradesh:</p> <ol style="list-style-type: none"> 1. Shri Padi Ramesh, Sarpanch, Baski GP, Arakuvalley Mandal, Vizag Dist 2. Smt D. Kalyani, Sarpanch, Batuva Gram Panchayat, Srikakulam Dist. <p>Himachal Pradesh:</p> <ol style="list-style-type: none"> 3. Shri Shanta Kumar, Member, Zilla Parishad, Kinnaur <p>Gujarat:</p> <ol style="list-style-type: none"> 4. Shri Parbatsingh Barad, Sarpanch 5. Shri Varsanbhai Rathava, Sarpanch <p>Madhya Pradesh:</p> <ol style="list-style-type: none"> 6. Shri Lal Singh Dubliya Gamad, Sarpanch, Kalidevi GP, Jhabua Dist <p>Maharashtra:</p> <ol style="list-style-type: none"> 7. Shri Vishal Tambe, Chairman, Panchayat Samiti Junner, Pune Dist 8. Shri Jayesh Patil, Deputy Sarpanch, Mande GP, Palghar Dist 9. Shri Chandrakant Patil, Sarpanch, Aasane GP, Nandurbar Dist 10. Shri Nilkanth Gajanan Nikhade, Sarpanch, Somanpalli GP, Gadchiroli Dist
	Tea-break for 10 minutes
11.00 – 12.00	<p>Telangana:</p> <ol style="list-style-type: none"> 1. Shri Esam Rammurthy, Sarpanch, Eturnagaram GP, Mulugu Dist 2. Shri Jhadav Lakhan, Sarpanch, Yemulkunta GP, Adilabad Dist <p>Rajasthan:</p> <ol style="list-style-type: none"> 3. Smt Asha Meena, Sarpanch, Maheshwara Khurd GP, Dausa Dist 4. Smt Pooja Meena, Sarpanch, Chharera GP, Dausa Dist <p>Progressive Farmers from Rajasthan sharing their experiences:</p> <ol style="list-style-type: none"> 5. Shri Surendra Singh Avana, Bichoon, Jaipur Dist 6. Shri Shiv Charan Senkda, Geejgarh, Sikrai 7. Shri Ramjilal Sharma, Mitrawadi, Bandikui, Dausa

Technical Session V: Invited presentations from Ministries & Institutes	
12:00 – 1.30 PM	<p>Making Gram Sabhas Vibrant</p> <ul style="list-style-type: none"> - Mr Mohit Rao, Consultant, MoPR <p>Modern Concept of Disability and Inclusion of Persons with Disability in Society</p> <ul style="list-style-type: none"> - Shri Akashdeep Arora, Deputy Director, IGPRGVS <p>Evidence-based Panchayat Planning</p> <ul style="list-style-type: none"> - Dr Narayan Sahoo, Associate Professor, NERC-NIRDPR <p>Representative from Pratham Education Foundation</p>
01.30 - 2.30 PM	Lunch-break
Technical Session VI: Localising SDGs in PRIs	
02.30 - 03.15 PM	<p>Localising SDGs & its relevance in Panchayat Planning</p> <ul style="list-style-type: none"> - Shri. Saroj Kumar Dash, Joint Director, SIRDPR, Odisha & Member, Expert Group on Localising SDGs in PRIs
03.15 - 04.30 PM	De-briefing session: Takeaways by States from this workshop
04.30 - 05.00 PM	Concluding remarks and Way forward
	<ul style="list-style-type: none"> - Sh Ravi Shankar Srivastava, Director General, IGPRGVS - Smt. Rekha Yadav, Joint Secretary, MoPR - Sh. Rajendra Singh Kain, Additional Director, IGPRGVS - Dr Narayan Sahoo, Associate Professor, NERC-NIRDPR, Guwahati - Dr. C. Kathiresan, Associate Professor, NIRDPR, Hyderabad
5.00 PM	Vote of Thanks – Dr. R.K. Choubisa, Professor, IGPRGVS

Appendix-II

Participants List

S. No.	Name	Designation	Phone / Email
1.	Shri Shiva Prasad	MPDO Narsapura West Godavari District	9849833355/ sivaprasadayadvmpdo@gmail.com
2.	Smt. G.V. Sreedevi	Joint Director	8500473074/ kolamohan74@gmail.com
3.	Dr. K Mohana Rao	Core Faculty, APSIRDPR	8500473074/ kotamohan74@gmail.com
4.	Shri P Srinivasa Rao	Jr. Faculty, ETC Samalkot	9885779207
5.	Shri MSN Reddy	Jr. Faculty, ETC Samalkot	9866291634
6.	Shri Chandrashekhar Appala Naidu	Jr. Faculty, DPRC Vishakhapatnam	9491912425/ principalwestgodavari@gmail.com
7.	Shri Padi Ramesh	Sarpanch, Baski GP Arakuvelly Mandal, Vishakhapatnam	6303517367
8.	D. Adinarayana Rao	sarpanch	77027475
9.	Shri D Kalyani	Batuva (V), Srikakulam District	8019119197
10.	Shri Anil Chauhan	Superintendent	8219623011/ panchayatiraj-hp@gov.in
11.	Shri Ishan Sharma	IT Consultant, Panchayati Raj Dept.	7650889499/ panchayatiraj-hp@gov.in
12.	Shri Akhilesh Thakur	Programmer, Panchayati Raj Dept.	9459687323/ panchayatiraj-hp@gov.in
13.	Shri Himanshu Sharma	Jr. Assistant, Panchayati Raj Dept.	8219624757/ panchayatiraj-hp@gov.in
14.	Shri Anurag Negi	TOT, District Kinnaure	9816202555/ panchayatiraj-hp@gov.in
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